

*This is to certify that on Thu 12 May 2016*

# Pascal Naujoks

demonstrated intermediate knowledge of Scrum roles, events, artifacts, and the rules of the Scrum framework that bind them together as described in the Scrum Guide.

In recognition of this, Scrum.org is pleased to provide this certification.



## Professional Scrum Master II



Improving the Profession of Software Development

*Ken Schwaber*